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THE CABINET

**Wednesday, 18th May, 2016 at 8.15 pm in the Conference Room,
Civic Centre, Silver Street, Enfield, EN1 3XA**

Membership:

Names to be notified. The membership of the Cabinet for the new municipal year 2016/17 will be confirmed at the Annual Council meeting on 11 May 2016.

Associate Cabinet Members

Note: The Associate Cabinet Member posts are non-executive, with no voting rights at Cabinet. Associate Cabinet Members are accountable to Cabinet and are invited to attend Cabinet meetings.

Names to be notified, following the Annual Council meeting on 11 May 2016.

NOTE: CONDUCT AT MEETINGS OF THE CABINET

Members of the public and representatives of the press are entitled to attend meetings of the Cabinet and to remain and hear discussions on matters within Part 1 of the agenda which is the public part of the meeting. They are not however, entitled to participate in any discussions.

AGENDA – PART 1

- 1. APOLOGIES FOR ABSENCE**
- 2. DECLARATIONS OF INTEREST**

Members of the Cabinet are invited to identify any disclosable pecuniary, other pecuniary or non pecuniary interests relevant to items on the agenda.

DECISION ITEMS

3. URGENT ITEMS

The Chairman will consider the admission of any reports (listed on the agenda but circulated late) which have not been circulated in accordance with the requirements of the Council's Constitution and the Local Authorities (Executive Arrangements) (Access to Information and Meetings) (England) Regulations 2012.

Note: The above requirements state that agendas and reports should be circulated at least 5 clear working days in advance of meetings.

4. DEPUTATIONS

To note that no requests for deputations have been received for presentation to this Cabinet meeting.

5. ITEMS TO BE REFERRED TO THE COUNCIL

To agree that the following reports be referred to full Council for information:

1. Report Nos. 2 and 4 – Meridian Water Developer Partner Procurement (for information)

6. MERIDIAN WATER DEVELOPER PARTNER PROCUREMENT (Pages 1 - 16)

A report from the Director – Regeneration and Environment is attached. This seeks approval to the outcome of the Meridian Water Master Developer Partner Procurement Process. (Report No.4, agenda part two also refers) **(Key decision – reference number 4241)**

(Report No.2)
(8.20 – 8.35 pm)

7. LAND ACQUISITION AT MERIDIAN WATER

A report from the Director of Regeneration and Environment **will be circulated as soon as possible**. (Report No.5, agenda part two also refers). **(Key decision – reference number 4317/U196)**

(Report No.3)
(8.35 – 8.45 pm)
TO FOLLOW

8. CABINET SUB-COMMITTEES FOR THE NEW MUNICIPAL YEAR 2016/17

Members are asked to establish the Cabinet Sub-Committees required for the new municipal year 2016/17 and, to agree the memberships of those Sub-Committees.

(8.45 – 8.50 pm)

9. CABINET AGENDA PLANNING - FUTURE ITEMS (Pages 17 - 20)

Attached for information is a provisional list of items scheduled for future Cabinet meetings.

10. ISSUES ARISING FROM THE OVERVIEW AND SCRUTINY COMMITTEE

No issues have been submitted for consideration at this meeting.

11. MINUTES (Pages 21 - 30)

To confirm the minutes of the previous meeting of the Cabinet held on 27 April 2016.

INFORMATION ITEMS

12. ENFIELD STRATEGIC PARTNERSHIP FEEDBACK

To note that there are no written updates to be received at this meeting.

13. DATE OF NEXT MEETING

To note that the next meeting of the Cabinet is scheduled to take place on Wednesday 15 June 2016 at 8.15pm (subject to approval of the Council's calendar of meetings 2016/17 at the Annual Council meeting on 11 May 2016).

CONFIDENTIAL ITEMS

14. EXCLUSION OF THE PRESS AND PUBLIC

To consider passing a resolution under Section 100A(4) of the Local Government Act 1972 excluding the press and public from the meeting for the items of business listed on part 2 of the agenda on the grounds that they involve the likely disclosure of exempt information as defined in those paragraphs of Part 1 of Schedule 12A to the Act (as amended by the Local Government (Access to Information) (Variation) Order 2006).
(Members are asked to refer to the part two agenda).

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MUNICIPAL YEAR 2016/2017 REPORT NO. **2**

MEETING TITLE AND DATE:
CABINET – 18th May 2016

REPORT OF:
 Director of Regeneration &
 Environment

Contact officer and telephone number:

Peter George X3318
peter.george@enfield.gov.uk

Agenda – Part: 1	Item: 6
Subject: Meridian Water Developer Partner Procurement	
Wards: Upper Edmonton & Edmonton Green	
Key Decision No: KD4241	

<p>Cabinet Members consulted: Cllr Ahmet Oykener and Cllr Alan Sitkin</p>

1. EXECUTIVE SUMMARY

- 1.1 The purpose of this report is for Cabinet to approve the outcome of the Meridian Water Master Developer Partner procurement process.
- 1.2 The procurement of the Master Developer Partner has been conducted in accordance with the Council's Contract Procedure Rule and the Public Contract Regulations 2015, using the Competitive Dialogue procedure.
- 1.3 Following a detailed evaluation of Final Tenders (as set out in this and the accompanying Part 2 report), Cabinet is asked to confirm the selection of Bidder A as the preferred Bidder, whose Tender has been evaluated to be the most economically advantageous Tender based on the evaluation criteria identified by the Council.
- 1.4 Subject to the decision of the Cabinet the next step in the procurement process will be to finalise the terms of the Master Developer Framework Agreement (and associated documents) with the Preferred Bidder.
- 1.5 The selection of a master developer partner is not just a huge step forward for Meridian Water; it is a significant development for the whole of the Borough as Meridian Water has the potential to expand prosperity throughout North London. The preferred bidder's bid bring important benefits to the local community including new social rented homes, jobs, training and facilities.

2. RECOMMENDATIONS

- 2.1 It is recommended that Cabinet approves the decision to select Bidder A (as identified in the Super Part 2 Report) as the Council's Preferred Developer Partner for Meridian Water and, subject to recommendation 2.2 below, award the contract to Bidder A.
- 2.2 It is recommended that Cabinet delegates authority to Cabinet Member for Economic Regeneration and Business Development and the Cabinet Member for Housing and Housing Regeneration in consultation with the Director of Regeneration and Environment and the Director of Finance, Resources and Customer Services to agree the final terms of the Master Developer Framework Agreement and all associated contract and property documents/agreements.

3. BACKGROUND

- 3.1 From the outset the driver for Meridian Water has been to deliver a regeneration intervention to the local economy of such significance that it would catalyse change into the surrounding neighbourhoods.
- 3.2 Edmonton, like much of Enfield, suffers from a low wage, low skilled economy. The Edmonton wards are in the top 10% most deprived and the impact of a number of national policies, such as the benefit cap, has only had the effect of further compounding the issues in Edmonton further. Edmonton continues to import poverty and many local people talk about an area that is in decline.
- 3.3 Meridian Water has the potential to reverse decline and bring prosperity.
- 3.4 The major priority for Meridian Water is to generate thousands of new jobs in higher paid sectors to revitalise the local economy. These jobs will be permanent jobs in addition to the anticipated 10,000 construction jobs that will be created during the 20 year lifetime of the project.
- 3.5 Jobs are always an essential component of a successful local economy; however, jobs alone cannot bring prosperity to local communities unless there are clear pathways for local people to access the jobs. The reasons for the higher unemployment rate within Edmonton are complex, but part of the problem is due to a mismatch between the skills of local people and the skills sought by local companies. Meridian Water must, and will, provide serious training opportunities for local people so that they are best placed to take advantage of the new jobs.

- 3.6 Meridian Works, the collaboration between the Council, GLA, Building Bloqs and Acava, is an excellent start providing over 300 jobs and a Built Environment Training Centre from 2017; but it is only the beginning.
- 3.7 More broadly, Meridian Water aims to ensure that local people are the principal beneficiaries of the new homes, jobs, training, infrastructure and facilities. Meridian Water is for the people of Edmonton and all avenues will be opened up to ensure that it is they who benefit from the growth and prosperity.
- 3.8 Place making will be at the heart of plans for Meridian Water. Local people describe Edmonton as an area where people want to move on. Meridian Water can make Edmonton the final destination for families. Pioneering architecture, quality neighbourhood facilities and an evening economy complete with a leisure and cultural offering is what is needed to make Edmonton a sought after area again.
- 3.9 This is the vision for Meridian Water but none of this can be realised without a delivery partner. This report describes the progress the Council has made to appoint a master developer partner to deliver all the homes, jobs and neighbourhood facilities.
- 3.10 The purpose of the Meridian Water Master Developer procurement was to appoint a Master Developer/Consortium to develop the entirety of Meridian Water, a £2.5 billion development opportunity. The Council sought a Master Developer/Consortium with the vision, commitment to quality of design, expertise, financial capacity and place making credentials to ensure that Meridian Water has an enduring positive legacy.
- 3.11 The procurement process for the Master Developer sought to identify a partner that can bring the skills, experience/ expertise and financial capacity to development that meets the Council's objectives for Meridian Water, as listed below:
- Highest quality of design and place-making throughout;
 - Over 8,000 new mixed tenure homes;
 - Over 3,000 new jobs in higher paid sectors;
 - Speed of delivery
 - Return on the Council's financial investment;
 - A legacy to be proud of;
 - Environmentally sustainable development
- 3.12 The next sections will explain the procurement process undertaken to select a development partner. Reaching this stage of the process to appoint a development partner is just one of a number of areas of progress that has been made to bring forward Meridian Water over the last 18 months.

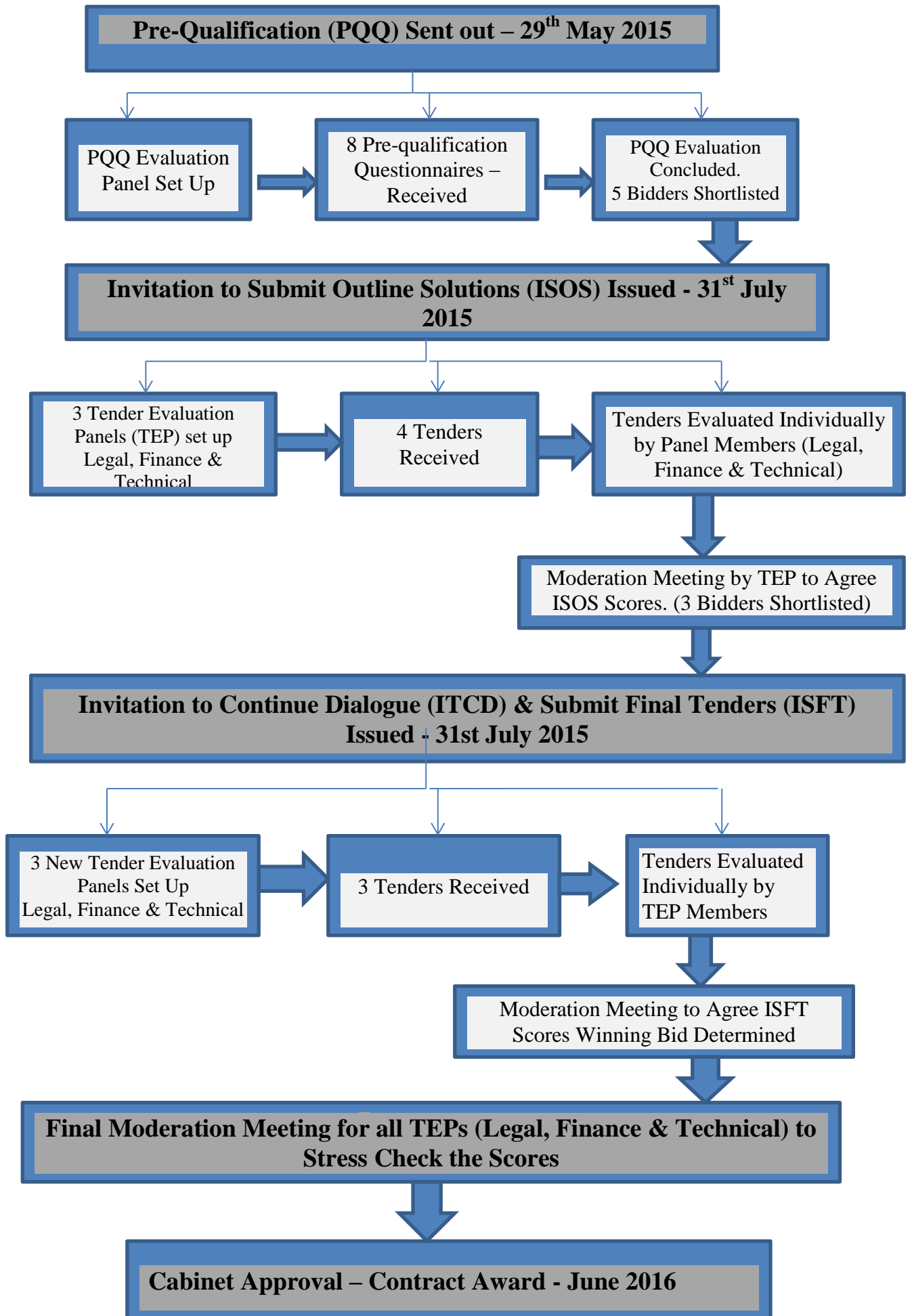
- 3.13 The Council has led the submission of an outline planning application for 725 new homes, the new Meridian Water station, and facilities. 15 hectares of land has been acquired and a further 4.5 hectare site is close to being agreed. A remediation planning application has been obtained and the Council are a couple of months away from selecting a remediation contractor. Meridian Water was also confirmed as a Housing Zone in 2015 which attracts £25m of investment.
- 3.14 From an organisational perspective a robust internal governance approach has been implemented reporting up into a Member chaired group. The Council's auditors confirmed that all 12 audit recommendations have been successfully implemented and a Gateway Review has been carried out on the project. Meridian Water is also subject to a Scrutiny Committee workstream.
- 3.15 A lot of progress has been made but the selection of a master developer is the largest milestone to date for the project. Given the size of the contract value it is also the biggest decision to be taken by the Council.
- 3.16 The procurement of a Master Developer/Consortium to develop the entirety of Meridian Water was approved by Cabinet on the 29th of April 2015. An OJEU compliant procurement process was followed. The following paragraphs explain the process that has been followed to identify a preferred developer partner.

3.17 Procurement Support

- 3.18 To provide advice and to ensure we remained compliant with the Public Contract regulations and the Council's internal procedures,, the Council engaged the services of the following:
- Jones Lang LaSalle (JLL) provided technical and commercial advice
 - Trowers & Hamblins provided legal advice
 - PricewaterhouseCooper (PWC) provided financial and accountancy advice
- 3.19 The services of Browne Jacobson Solicitors were also engaged to receive the Final tenders, ensuring due diligence and reducing the risk of a challenge.

3.20 The Procurement Stages

- 3.21 The procurement stages and the timeline are as detailed overleaf.



The Procurement Timeline

Stages	Date
Prior Information Notice (PIN)	4 th April 2015 Ref.117316–2015-EN
Contract Notice	Submitted 29 th May 2015
Pre-qualification	
• Pre-qualification Questionnaire (PQQ)	29 th of May 2015
• Bidders Briefing Day	8 th of June 2015
• PQQ Evaluation Concluded	24 th July 2015
Invitation to Submit Outline Solutions (ISOS)	
• Invitation to Participate in Dialogue and Submit Outline Solutions (ISOS)	Issued: 31 st July 2015
• Bidders' Briefing Day	7 th August 2015
• Discussion/Meetings	W/C 10 th August 2015
• Deadline for Submission of Outline Solutions	18 th September 2015
• ISOS Evaluation Completed – ITCD Issued	19 th October 2015
• Feedback Meetings to Bidders	23 rd October 2015
Invitation to Continue Dialogue (ITCD) & Submit Final Tenders (ISFT)	
• ITCD Documents Issued	19 th Oct. 2015
• Competitive Dialogue Meetings	30 th Oct. 2015 – 12 th Jan 2016
• Site Visits to Comparable Developments	19 th Nov. 2015 – 4 th Dec 2016
• Developer Presentations	14 th December 2015
• Chief Exec's Briefing	16 th Dec. - 21 st Dec. 2016
• Close Dialogue and Issue ISFT	12 th January 2016
• Deadline for submission of Final Tenders	2 nd Feb 2016
Evaluation and Award	
• Evaluation of Submissions	3 rd Feb 2016 – 10 th March 2016
• Council's Executive Approval	18 th May 2016
• Alcatel Mandatory Standstill Period	10 Days
• Full Council	June 2016

3.22 At the end of the PQQ stage the following 5 organisations were shortlisted and invited to Submit Outline Solutions (ISOS):

- Barratts & Segro
- Berkeley Homes
- Pacific Century Premium Developer (PCPD) & Willmott Dixon
- Peabody
- Taylor Wimpey

3.23 Peabody opted out of the bidding process and the 4 remaining bidders participated in all the competitive dialogue sessions covered technical, financial and legal matters.

3.24 ISOS Evaluation

3.25 The evaluation criteria at the ISOS stage focused on three areas namely: Technical, Finance and Legal; and the weightings are as shown below.

Area of Assessment	Weighting
Technical	70%
Finance	25%
Legal	5%

3.26 Outline solution submissions were received on 18th September 2015. Following a detailed evaluation of the ISOS submissions, the three bidders who obtained the highest scores were invited to continue dialogue and following the close of dialogue to submit Final Tenders.

3.27 Authorisation was sought and granted (CMB 20th October 2015) for the Programme Director to proceed to the next stage of the procurement process which was Invitation to Continue Dialogue (ITCD); followed by Invitation to Submit Final Tender Solutions (ISFT).

3.28 The three Bidders who were invited to Continue Dialogue and to submit Final Tenders were:

- Barratts & Segro
- Berkeley Homes
- Pacific Century Premium Developer (PCPD) & Willmott Dixon

3.29 Invitation to Continue Dialogue (ITCD)

3.30 The competitive dialogue procurement route was chosen because it offered scope for prior negotiations. Because of the nature, including the size, of the project, the complexity, the risks - both legal and financial - associated with this long term phased development project, the competitive dialogue route was chosen. The Council was also seeking to encourage the use of innovative solutions.

3.31 Discussion of all aspects of the Tenders was carried out and the dialogue meetings offered each bidder a number of opportunities to fully understand the Council's requirements before Final tenders were called for and ultimately submitted

3.32 The process also gave the Bidders the opportunity to test the Council's requirements through a progressive development of their proposals referenced to the Bid requirements; and eliminated the possibility of misinterpretation by both parties.

3.33 Commercial Dialogue

3.34 Further dialogue meetings with the remaining three bidders began on the 30th of October 2015 and ended on the 12th of January 2016.

3.35 The Competitive Dialogue Process

- 3.36 The Competitive Dialogue at Final Tender Solutions stage took the format of intensive, structured dialogue meetings, covering all aspects of the Tender solution. The sessions covered: Technical, Financial, Legal (the finance and legal streams were often joined together in a "Commercial" dialogue).
- 3.37 The Technical discussions focused on the eight qualitative evaluation criteria which are:
- Design, Place-making and Construction Detail
 - Employment Offer
 - Residential Mix
 - Planning and Deliverability
 - Management and Maintenance
 - Resident Involvement and Community Offer
 - Environmental Sustainability
 - Socio-Economic Regeneration
- 3.38 The Financial stream focused on the four financial evaluation criteria, namely the bidders':
- Financial Offer
 - Approach to Securing Value for Money
 - Approach to Profit Sharing, Overage and Risk
 - Deliverability of Funding Proposal
- 3.39 The Legal stream focused on the full suite of legal documents issued with the Invitation to Continue Dialogue. Bidders were asked to mark up the Master Developer Framework Agreement (MDFA) (which included as schedules a Phase Development Agreement, Building Lease, Lease and Overage Agreement (amongst others)).
- 3.40 The "Commercial" stream, which combined both legal and financial elements, explored the Bidders' proposals for the development opportunities, specifically looking at the delivery strategy for phase 1A in particular as well as the subsequent phases. The sessions were themed around: Templates/Viability Appraisal Tools, Viability Options and Mechanism, Minimum Plot Value, Overage Proposals, Payment Term, Risk Sharing, Form of Guarantee, Funding Strategy and VFM; and Value for Money.
- 3.41 The overriding objective of the dialogue was to reach a solution (or solutions) on all relevant issues which were capable of acceptance by the Council and this was achieved.

3.42 Site Visits and Bidders' Presentations

- 3.43 Visits to comparable sites developed by the Bidders were also carried out. The visits comprised of Senior Executive Officers and/or Councillors; and were used as an opportunity to gather information about current of previous developments by the bidders with a view to the information gathered informing subsequent dialogue meetings about the solution being offered.
- 3.44 The visits however did not form part of the evaluation criteria and as such were not scored.
- 3.45 The three Bidders also presented an overview of their technical submission covering all eight evaluation criteria sections as well as the highlights of their commercial offer (finance/legal) to Cabinet Members and senior council officers. This was an opportunity for questions to be asked by the Council and for the bidders to provide answers. This session did not form part of the formal evaluation process and was not scored.
- 3.46 The Council ensured Bidders had enough time to negotiate mutually profitable and viable commercial terms for Meridian Water with the Council prior to closing dialogue and calling for Final Tenders. The Public Contracts Regulations limit the scope for discussions after submission of Final Tenders to matters of clarification, specification and optimisation provided, amongst other things, that there is no distortion of competition or discrimination.
- 3.47 The Competitive Dialogue process was completed on the 12th of January 2016 and the Invitation to Submit Final Tenders documents issued to the Bidders on the same day.

3.48 Tender Evaluation Panels

- 3.49 The evaluations of Tenders began in February 2016 and were completed by April 2016. Prior to the start of the evaluation, three Tender Evaluation Panels (Legal, Finance and Technical panels) were set up.
- 3.50 All the evaluation panels were chaired by the Programme Director. The different evaluation panels received advice from the council's consultants - JLL provided Technical advice; PWC provided Financial Advice; and THL provided Legal advice. Ernst & Young provided interim Corporate Procurement services and KPMG acted as Quality Assurance Observer (QAO).

3.51 Tender Evaluation

- 3.52 The Final Tender evaluation criteria were set out in the ISFT document issued to all Bidders and are summarised below: The table overleaf shows the 3 main areas of assessment and the weighting attached.

Area of Assessment	Weighting
Technical	45%
Finance	40%
Legal	15%

3.53 Legal Scoring Criteria

- 3.54 The bidder's mark-up of all contractual documentation (the suite of legal documents that accompanied the ISFT) was used as the basis of the legal evaluation. During the dialogue meetings the bidder's draft mark ups were discussed and in a number of instances positions were agreed and a "legal tracker" which tracked the progress of drafting and agreed amendments (individual to each bidder) were issued to each bidder. All bidders were informed that if a position was agreed with the Council in dialogue, even if it was detrimental to the Council's initial starting point, that amendment in itself would not allow the Council to score the bidder below a score of '6 – minor reservations' in the legal score. The reason this threshold of '6' is important is because the ISFT confirmed that no bidder could be selected as preferred Bidder unless it scored a minimum of '6' in each of the 3 legal evaluation categories. Each of the 3 shortlisted bidders achieved this.
- 3.55 The areas of assessment of the mark ups of the full suite of legal documents are as shown in table 4 below:

Table 4

15%	Area of Assessment	Secondary Assessment Weighting
1	Public Sector Risk Transfer / Control	40%
2	Conditions Precedent	40%
3	Termination and step-in Proposals	20%
	Total	100%

- 3.56 The mark ups set out in Table 4 above were assessed in the first instance to determine whether the Council's minimum legal requirements have been met. A pass/fail gateway was applied and any Tender that did not pass the assessment of minimum legal requirements was not eligible to move on to the next stage of the evaluation.
- 3.57 Tenders that passed the minimum legal requirement then had their Mark ups assessed and scored out of 15. All bids passed the minimum legal requirements threshold. The legal scoring matrix is contained in the ISFT.
- 3.58 As stated above bidders were required to score a minimum of 6 points in each of the areas of assessment in order to be eligible for selection as Preferred Bidder and each bidder did.
- 3.59 The mark-ups were further assessed against the stated assessment criteria.

3.60 Financial Scoring Criteria

- 3.61 To protect the Council's financial interests four principles were developed to govern the Council's financial investment into Meridian Water. These principles are fully explained in part 2 of this report.

- 3.62 Bidders were required in their responses to demonstrate how their proposals are compatible with the financial principles; and the Council's proposed minimum project requirements as detailed under paragraph 3.4 of the ISFT document.
- 3.63 The areas of the financial assessment at ISFT are as shown in the table below.

40%	Area of Assessment	Secondary Assessment Weighting
1	Financial Offer	20
2	Approach to Securing Value for Money	35
3	Approach to Profit Sharing, Overage and Risk	35
4	Deliverability of Funding Proposals	10
	Total	100

- 3.64 Bidders' responses were checked for consistency with their responses to the technical and legal bid requirements and clarifications requested, where necessary.
- 3.65 All responses were evaluated with reference to the Required Standard and the Scoring Matrix provided in the ISFT.

3.66 Technical Scoring Criteria

- 3.67 The areas of the Technical assessment at ISFT are as shown below.

45%	Area of Assessment	Secondary Assessment Weighting
1	Design, place-making and construction detail	25
2	Employment offer	10
3	Residential Mix	10
4	Planning & Deliverability	20
5	Management & Maintenance	10
6	Resident Involvement & community offer	5
7	Environmental sustainability	5
8	Socio-Economic Regeneration	15
	Total	100

- 3.68 Bidders' submissions were assessed and scored out of 12 adopting the scoring matrix set out in the ISFT document.
- 3.69 Bidders were required to score a minimum of 6 points to all eight of the qualitative evaluation sections listed in Table 6 above, in order to be eligible for selection as preferred bidder. All bidders achieved this.

3.70 The Overall Scores

3.71 The overall scoring and ranking of the 3 Bidders is provided in Part 2 of this report.

3.72 Completion of the Procurement Process

3.73 The next steps should Cabinet Approval be forthcoming is as shown in the table below.

Activity/Event	Date
Send Alcatel letters to unsuccessful bidders	23 May
Observe 10 day standstill period (after despatch of Alcatel letters) before contract award. – noting however that the anticipated contract award is some time off	
Finalise the terms of the MDFA and related documents and enter into contract with Developer Partner	August 2016
Commence remediation of Phase 1a	September 2016
Developer Partner submits Reserved Matters application for minimum of 300 homes	September 2016
Reserved Matters Application is determined	January 2017
Enfield grant 21 year development lease to Developer Partner	February 2017
Commence on site	March 2017
First Completion	Summer 2018

4 ALTERNATIVE OPTIONS CONSIDERED

4.1 The alternative option would be not to appoint a Developer Partner.

5. REASONS FOR RECOMMENDATIONS

5.1 The procurement process is about selecting a partner who will work with the Council for the next 20 years to deliver the Council's objectives for Meridian Water. It is therefore imperative that the successful Bidder has the vision, technical, financial and legal ability to undertake the role. The Bidder selected to become the Council's Developer Partner has fulfilled all the essential criteria.

6. COMMENTS OF THE DIRECTOR OF FINANCE, RESOURCES AND CUSTOMER SERVICES AND OTHER DEPARTMENTS

6.1 Financial Implications

6.1.1 Please see the Part 2 of the Report.

- 6.1.2 The Part 2 Report confirms that the bid received from the preferred bidder, Bidder A, is a financially viable proposition.

6.2 Legal Implications

- 6.2.1 Trowers and Hamlin's, the legal firm acting for the Council on Meridian Water, has confirmed that the Council has proceeded to procure the Master Developer Partner through an EU compliant procurement process which has been designed to ensure full compliance with all procurement rules. The report highlights the engagement of external experts (legal, financial and technical) to assist the Council in this process in addition to the service of corporate procurement colleagues and more latterly Ernst & Young to oversee the process.
- 6.2.2 This report sets out, amongst other things, the outcome of the evaluation of the Final Tenders in connection with the procurement of a Master Developer Partner for Meridian Water. The Council is obliged to comply with the Public Contracts Regulations 2015 (PCR) in connection with the procurement of the Master Developer Partner who will be awarded the works contract - called the Master Developer Framework Agreement. The report confirms that the Council has adopted the Competitive Dialogue process to procure the Master Developer.. Under PCR regulation 26 (4) the Council is entitled to choose the Competitive Dialogue procedure if specific circumstances apply, including in situations where the Council cannot award a contract without prior negotiation because of specific circumstances relating to the nature, the complexity or the legal and financial make-up or because of risks attaching to them or where design or innovative solutions are required. The report highlights the nature and complexity of the project which justified the use of the Competitive Dialogue process for Meridian Water.
- 6.2.3 The report identifies the process of evaluation used to reach the recommendation to appoint Bidder A as preferred Bidder. The Council will need to be satisfied that the evaluation has been concluded in accordance with the published evaluation criteria as set out in the ISFT. The report identifies that under each area of evaluation the Final Tenders were evaluated by the respective evaluation panels against the stated evaluation criteria and the report makes no reference to any unstated (or hidden) evaluation criteria that has been adopted. In this regard it is worth noting that although Site Visits were carried out during the dialogue stage these are stated to have not been part of the evaluation, not has the presentation to Members.
- 6.2.4 Following selection of the Preferred Bidder there will be a process of contract finalisation following which, if the recommendations are approved, the contract will be awarded to the Preferred Bidder. Under the PCR the Council is able to negotiate with the Preferred Bidder to confirm financial commitments and the other terms in its tender. However the Council needs to be careful to ensure that negotiations with the Preferred Bidder do not have the effect of materially modifying essential aspects of the tender of the Council's procurement and that the negotiations do not risk distorting competition or cause discrimination.
- 6.2.5 Section 1 of the 2011 Act provides the Council with the power to do anything an individual may do, subject to a number of limitations. This is referred to as the

general power of competence. A local authority may exercise the general power of competence for its own purpose, for a commercial purpose and/or for the benefit of others. This general power of competence provides sufficient power for the Council to be able to contract with the Preferred Bidder to deliver the Meridian Water Project.

- 6.2.6 In exercising this power, the Council is still subject to its general duties (such as the fiduciary duty it owes to its local taxpayers) and to the public law requirements in exercising the general power of competence for a proper purpose. The general power of competence, while very broad, does not override other restrictions that are contained in other legislation. The Council therefore needs to consider the full scope of the activities envisaged as part of the contract with the developer Partner. The MDFA imposes contractual provisions in relation to the acquisition by the Council of land and obligations, following the satisfaction of Conditions Precedent, to dispose of land to the Developer Partner. The Council has power to acquire and dispose of land in accordance with the provisions of sections 120 to 123A of the Local Government Act 1972 - which, amongst other things, requires the Council to obtain best consideration for land disposals or otherwise obtain the consent of the Secretary of State.
- 6.2.7 Section 1 of the Local Government (Contracts) Act 1997 confers power on the Council confers power on the local authority to enter into a contract with another person for the provision or making available of assets or services, or both, (whether or not together with goods) for the purposes of, or in connection with, the discharge of a function by the local authority.
- 6.2.8 Section 111 of the Local Government Act 1972 provides that the Council has the power to do anything which is calculated to facilitate, or is conducive or incidental to, the discharge of its functions.
- 6.2.9 The Council has a fiduciary duty to look after the funds entrusted to it and to ensure that its Council tax and rate payer's money is spent appropriately. For that reason, the Council must carefully consider any project it embarks to ensure that it is making decisions based on a proper assessment of risk and rewards/outcomes. The report on the Part 2 agenda identifies a table of risks (and mitigations) which the Council will need to consider.
- 6.2.10 The public sector equality duty under section 149 of the Equality Act 2010 requires the Council to have due regard to; (i) the need to eliminate discrimination, harassment, victimisation and any other conduct that is prohibited by or under the Equality Act 2010; and (ii) the need to advance equality of opportunity between persons who share a protected characteristic and persons who do not share it. Paragraph [20] of this report identifies the existence of an Equality Impact Assessment.

6.3 Property Implications

Please see the Part 2 of the Report.

7. KEY RISKS

- 7.1 A programme the size and magnitude of Meridian Water comes with a number of risks. There is an overall risk register for the Meridian Water programme which includes procurement risks.
- 7.2 Also, to ensure compliance and minimise the risk of a challenge, the Council employed the services of a range of professional advisors as part of the project team as noted in paragraph above.

8. IMPACT ON COUNCIL PRIORITIES

- 8.1 The development of Meridian Water responds positively to all three of the Council's priorities, which are: Growth, Fairness to all; and Stronger communities.
- 8.2 Growth is promoted by new housing, jobs and training opportunities.
- 8.3 Fairness for all is addressed by focussing resources on lifting the prosperity of MW and the surrounding areas; and bridging the inequality gap.
- 8.4 Stronger communities are invariably more stable and cohesive communities; policies that promote this underpin the working of the team.

9. EQUALITIES IMPACT IMPLICATIONS

- 9.1 An Equalities Impact Assessment has been prepared to accompany the revised capital programme, which includes delivery of Meridian Water. The overarching aim of the Neighbourhood Regeneration Service is to improve the quality of life for all, within the Council's priority regeneration areas.

10. PERFORMANCE MANAGEMENT IMPLICATIONS

- 10.1 Delivery of a comprehensive regeneration scheme at Meridian Water is a corporate priority within the Council's Business Plan for 2012-15. Completion of the Masterplan and the delivery of phased infrastructure improvements including increased rail services, station improvements and new homes will help to meet Outcome 2.10 of the Business Plan; to improve the quality of life of residents through the regeneration of priority areas and to promote growth and sustainability.

11. HEALTH AND SAFETY IMPLICATIONS

- 11.1 In relation to the possible purchase of land, it will be necessary, through the process of due diligence, to establish the extent of contaminated land and to ensure that appropriate measures are taken to mitigate risks and to ensure its likely suitability for projected end uses. To this end the Council is working closely with the Environment Agency to ensure that the all necessary precautions are taken.
- 11.2 The Council would also need to ensure that any acquired land was properly managed in order to provide a satisfactory level of amenity, safety and security.

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THE CABINET

List of Items for Future Cabinet Meetings (NOTE: The items listed below are subject to change.)

MUNICIPAL YEAR 2016/2017

JUNE 2016

- 1. Associate Cabinet Members Update Report - November 2015 – March 2016** James Rolfe

This will provide an update to the Cabinet from the Associate Cabinet Members. **(Non key)**
- 2. William Preye Centre Redevelopment Options - Feasibility** James Rolfe

This will outline the redevelopment options for the William Preye Centre, Houndsfield Road. **(Key decision – reference number 4295)**
- 3. Bullsmoor and Kempe Hall – Redevelopment Feasibility** James Rolfe

This will outline the redevelopment options for Bullsmoor Library and Kempe Hall Site. **(Key decision – reference number 4294)**
- 4. London Multi-Agency Adult Safeguarding Policy and Procedures** Ray James

This will present, for information, the new London Multi-Agency Adult Safeguarding Policy and Procedures. **(Non key)**
- 5. Draft Submission Version North London Waste Plan** Ian Davis

Following consultation on the Draft North London Waste Plan in 2015, approval is required for the draft submission version of the Plan before further consultation in the summer. **(Key decision – reference number 4280)**
- 6. Affordable Custom Build and Self-Build Programme in Enfield** Ian Davis

This will seek approval of a strategy and mechanism for delivering affordable, custom build and self-build housing, on smaller scale Council owned sites in Enfield. **(Key decision – reference number 4200)**
- 7. Cycle Enfield Spending Proposals for 2016/17** Ian Davis

This will seek approval of Cycle Enfield spending proposals for 2016/17. **(Key decision – reference number 4270)**

8. Delivery of IT Services to the Council James Rolfe

This will seek agreement to the arrangements for the delivery of IT Services to the Council. **(Key decision – reference number 4314)**

JULY 2016

1. Northern Gateway Access Package Ian Davis

This will outline the feasibility assessment stage of the potential link road element of the Northern Gateway Access Package. **(Key decision – reference number 4046)**

2. Approval to include suppliers on a framework to deliver Flexible Housing Ian Davis

The Council is seeking to set up a multi-supplier framework agreement to provide flexible housing. **(Key decision – reference number 4292)**

3. Estate Renewal Programme Report Ian Davis

This will provide an update on the estate renewal programme and related activity and approvals where required. **(Key decision – reference number 4272)**

4. Small Housing Sites 2 (Phase 2b) Delivery Ian Davis

This will set out a business case for delivering over 100 new homes across Council owned HRA sites. **(Key decision – reference number tbc)**

5. Small Sites Update Ian Davis

This will provide a summary of the current position and proposed next steps to deliver the scheme. **(Key decision – reference number 4298)**

6. Approval of Cycle Enfield Proposals for A1010 South Ian Davis

This will seek approval of Cycle Enfield proposals for the A1010 (South). **(Key decision – reference number 4114)**

7. Review of Conservation Area Appraisals and Management Proposals: Phase 3 Ian Davis

This will seek approval of revised and updated Conservation Area Appraisal and Management Proposals. **(Key decision – reference number 4222)**

8. Contracting with Lee Valley Heat Network for the Provision of Heat on Enfield's Housing Estates Ian Davis

This will seek authority to contract with the Lee Valley Heat Network energy services company for the provision of heat on Enfield Council's new redeveloped housing estates. (Parts 1 and 2) **(Key decision – reference number 3988)**

9. Re-provision Project – Award of Service Contract Ray James

This will seek approval to the award of contract for the provision of residential, nursing and respite care. **(Key decision – reference number 4309)**

10. Upper Secondary Autistic Provision James Rolfe

This will present the full business case for the Minchenden Scheme and all development options. **(Key decision – reference number 4293)**

11. Development of Edmonton Cemetery Ian Davis

This will seek to extend Edmonton Cemetery to provide new provisions for burials within the borough given the limited capacity in existing cemeteries for future years. **(Key decision – reference number 4234)**

12. Adoption Scrutiny Workstream Report James Rolfe

This will present for information, a report from the Adoption Scrutiny Workstream. (Non key)

13. Housing Supply and Delivery Ian Davis

This will set out how the Council will increase housing supply in the short and medium terms. **(Key decision – reference number 4165)**

SEPTEMBER 2016

1. Parking Enforcement Policy Ian Davis

This policy will set out the Council's approach to dealing with parking enforcement. **(Key decision – reference number 4058)**

2. Main Investment Decision in Energetik (formally Lee Valley Heat Network) Ian Davis

This will seek approval for referral to full Council. **(Key decision – reference number 4266)**

3. Unecol House Project James Rolfe

This will seek approval to progress the Unecol House project. **(Key decision – reference number 4237)**

4. **Approval of Cycle Enfield Proposals for Enfield Town** Ian Davis

This will seek approval of Cycle Enfield proposals for Enfield Town for implementation. **(Key decision – reference number 4112)**

5. **Approval of Cycle Enfield Proposals for the A110 Southbury Road** Ian Davis

This will seek approval of Cycle Enfield proposals for the A110 for implementation. **(Key decision – reference number 4113)**

OCTOBER 2016

1. **Drug and Alcohol Action Team (DAAT) Substance Misuse Services Tender** Ray James

This will set out the tendering process for the provision of Adult Substance Misuse Services in Enfield and seek approval to contract award. **(Key decision – reference number 4302)**

CABINET - 27.4.2016

**MINUTES OF THE MEETING OF THE CABINET
HELD ON WEDNESDAY, 27 APRIL 2016**

COUNCILLORS

PRESENT Doug Taylor (Leader of the Council), Achilleas Georgiou (Deputy Leader), Daniel Anderson (Cabinet Member for Environment), Yasemin Brett (Cabinet Member for Community Organisations and Culture), Ayfer Orhan (Cabinet Member for Education, Children's Services and Protection), Ahmet Oykenner (Cabinet Member for Housing and Housing Regeneration) and Alan Sitkin (Cabinet Member for Economic Regeneration and Business Development)

Associate Cabinet Members (Non-Executive and Non-Voting): Bambos Charalambous (Enfield West) and George Savva MBE (Enfield South East)

ABSENT Alev Cazimoglu (Cabinet Member for Health and Social Care), Nneka Keazor (Cabinet Member for Public Health and Sport) and Andrew Stafford (Cabinet Member for Finance and Efficiency), Vicki Pite (Associate Cabinet Member – Enfield North)

OFFICERS: Rob Leak (Chief Executive), Ray James (Director of Health, Housing and Adult Social Care), Ian Davis (Director of Regeneration & Environment), Tony Theodoulou (Interim Director of Children's Services), James Rolfe (Director of Finance, Resources and Customer Services), Asmat Hussain (Assistant Director Legal & Governance Services), Jayne Middleton-Albooye (Head of Legal Services), Andrea Clemons (Head of Community Safety), Liam Preston (Treasury Management) and Andrew Golder (Press and New Media Manager) Jacqui Hurst (Secretary)

Also Attending: Councillor Derek Levy (Chair of the Overview and Scrutiny Committee) and Councillor Krystle Fonyonga

1**LEADER'S ANNOUNCEMENTS - IN SYMPATHY**

Councillor Doug Taylor (Leader of the Council) welcomed everyone to the meeting and reported with sadness the recent deaths of Jeff Rodin (former Council Leader) and Neil Isaac (Assistant Director – Regeneration and Environment). Tributes were paid to them both and condolences expressed. Members and Officers present at the meeting observed a period of silence and reflection in their memory.

2

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APOLOGIES FOR ABSENCE

Apologies for absence were received from Councillors Alev Cazimoglu (Cabinet Member for Health and Social Care), Nneka Keazor (Cabinet Member for Public Health and Sport), Andrew Stafford (Cabinet Member for Finance and Efficiency) and Vicki Pite (Associate Cabinet Member – Enfield North).

3

DECLARATION OF INTERESTS

There were no declarations of interest in respect of any items on the agenda.

4

URGENT ITEMS

NOTED, that there were no urgent items.

5

DEPUTATIONS

NOTED, that no requests for deputations had been received for presentation to this Cabinet meeting.

6

ITEMS TO BE REFERRED TO THE COUNCIL

NOTED, that there were no items to be referred to full Council.

7

REVENUE MONITORING REPORT 2015/16: FEBRUARY 2016 AND FINANCIAL UPDATE

James Rolfe (Director of Finance, Resources and Customer Services) introduced his report (No.223) setting out the Council's 2015/16 provisional revenue outturn (based on spend to the end of February 2016 and departmental outturn forecasts).

NOTED

1. An amendment to page 2 of the report in relation to Schools: that the Government's White Paper stated that schools were expected to either become academies, or be in the process of converting to academy status by the end of **2022** not 2020 as stated in the report.
2. That the report included an update on potential financial implications for the 2016/17 Medium Term Financial Plan following the Chancellor's 2016 Budget announcement on 16 March 2016.

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3. The potential implications resulting from possible changes to business rates, as set out in the report. The Government had published a discussion paper in March 2016 on moving to 3 year business rates revaluations.
4. The continued financial pressures faced by the Council, as highlighted in the report. The Council was on track to achieve the 2015/16 projected outturn position. Discussions would continue to be held with regard to 2016/2017 with monitoring of required budget savings and spending controls.
5. A discussion took place with regard to the potential impact of changes to business rates. It was noted that whilst the Government had recently issued a discussion paper there was no certainty of the outcome yet. Councillor Sitkin highlighted the concerns being expressed within the business community, and the need for clear communication and discussion with businesses in the Borough as the situation became clearer. There were many factors that would require careful consideration to accurately assess the potential financial impacts of any changes implemented by the Government. Councillor Georgiou outlined the significant work that would be required to accurately assess the number and location of businesses in the Borough and, the financial implications for both the businesses and the Council. Effective communication would need to take place as the proposals and their impact became clearer.
6. Councillor Orhan highlighted the 2016 Budget implications for Schools as detailed in section 3 of the report. In the Chancellor's budget he had announced £500 million of additional funding to accelerate the transition to a National Funding Formula for schools; it was unlikely that this would benefit Enfield, for the reasons set out in the report. Councillor Orhan expressed her concerns over the Government's proposals and the potential impact for Enfield; and, the increased financial pressures that could be experienced by Schools in the future.

Alternative Options Considered: Not applicable to this report.

DECISION: The Cabinet agreed to note

1. The forecast outturn and the use of on-off earmarked reserves and in-year savings.
2. That, officers would continue to work to identify further savings to be reported to Cabinet in July in the 2015/16 Revenue Outturn so as to minimise the final use of reserves.
3. The implications on the Chancellors 2016 Budget and that the Medium Term Financial Plan would be updated where possible for all known pressures and other financial implications for reporting as part of the first 2016/17 revenue monitor.

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Reason: To ensure that Members were aware of the projected budgetary position for the Authority, including all major budget pressures and underspends which had contributed to the present monthly position and that were likely to affect the final outturn.

(Key decision – reference number 4152)

8

DISPOSAL OF SHARED EQUITY, EQUITY LOAN AND SHARED OWNERSHIP LEASES ON DUJARDIN MEWS AND SMALL HOUSING SITES DEVELOPMENTS

Councillor Ahmet Oykenner (Cabinet Member for Housing and Housing Regeneration) introduced the report of the Director of Regeneration and Environment (No.224) seeking approval to the disposal of long leases as outlined in the report.

NOTED

1. That Report No.227 also referred as detailed in Minute No.18 below.
2. The proposals outlined within the report in respect of Dujardin Mews and the Small Housing Sites (Phase 1) project. For all of the 36 intermediate home ownership properties involved, the Council would be required to directly grant a long lease to the purchaser when completed. Members were being asked to authorise these disposals to take place.
3. The detail set out in the report in relation to the shared equity product on the Dujardin Mews development; the equity loan product on the Parsonage Lane, Jasper Close, and Lavender Hill developments; and, the shared ownership product on the Parsonage Lane development.

Alternative Options Considered: None. These developments had been brought forward on the basis that they included an element of intermediate housing that the Council would retain an interest in and directly dispose of an interest to purchasers. The purpose of this report was to enable this to happen.

DECISION: The Cabinet agreed to approve the

1. Disposal of long leases for 19 shared equity properties on the Dujardin Mews development.
2. Disposal of long leases for 15 equity loan properties and disposal of long leases for 2 shared ownership properties across Parsonage Lane, Jasper Close and Lavender Hill developments.

Reason: The disposal of long leases was required for these intermediate housing products offered by the Council, as the freeholder on its development schemes.

(Key decision – reference number 4271)

9

CONTRACT WITH THE MAYOR'S OFFICE FOR POLICING AND CRIME (MOPAC) FOR THE PROVISION OF ADDITIONAL POLICE OFFICERS WITHIN ENFIELD

Councillor Yasemin Brett (Cabinet Member for Community Organisations and Culture) introduced the report of the Director of Regeneration and Environment (No.225) seeking approval to award a new contract to the 31 March 2019 as detailed in the report.

NOTED

1. That Report No.228 also referred as detailed in Minute No.19 below.
2. That the new contract would provide 16 police officers to form both a Safer Estates team (10 officers) and a tasking team (6 officers) to replace the existing parks and estates police community support officers provided by the Mayor's Office for Policing and Crime (MOPAC) under a previous contract agreement. Members noted that the responsibility for policing was with the Metropolitan Police Service and that this represented an additional resource, funded by the Council to supplement the allocation of police officers by MOPAC to the Borough.
3. That the Safer Estates Team (10 officers) would continue to be funded by the Housing Revenue Account (HRA). The remaining 6 officers would form a tasking team to be used to tackle other key issues for the local authority, to be funded from the General Fund. For every police officer "purchased" by the local authority, MOPAC would provide an additional officer free of charge, as detailed in the report.
4. Councillor Brett highlighted the demographic and crime profile of the Borough and stated that the Council would continue to lobby for sufficient police resources within the Borough.
5. Councillor Oykener outlined the level of crime on the Council's housing estates and the negative impact on the Borough's residents. It was hoped that the officers employed through this new contract would have a positive impact on reducing and tackling such instances of crime.
6. In response to questions raised by Members, Ian Davis (Director – Regeneration and Environment) explained the terms of contract payment, which was based on delivery of service provided within the Borough.
7. The reasons for the recommendations as set out in section 5 of the report. The tasking team (6 officers) would tackle key issues for the local authority, this would include work within the Borough's parks and

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other problem areas/venues. The tasking team was over and above the Borough's police establishment and would be used to target themed high priority areas. Members noted the partnership working that existed with all involved services/agencies in the Borough.

Alternative Options Considered: The Council could cease to provide any additional police officers or PCSOs as these were not statutory services. However, the Council was committed to improving community safety and had prioritised work in those areas of higher crime and disorder. Work had already begun to focus more strongly on deterring crime and anti-social behaviour on estates and the agreement for a council funded police enforcement team would ensure that improvements continued.

DECISION: The Cabinet agreed that

1. The Council employ sixteen (16) police officers to support crime and disorder reduction work on housing estates and elsewhere. This would consist of a Safer Estates team (10 officers) and a tasking team (6 officers) that would be used to tackle other local authority issues as identified. Both teams would be line managed by an appropriate officer from the Metropolitan Police but directed by the London Borough of Enfield Head of Community Safety and via the joint tasking process.
2. As the safer estates team was aimed at housing estates, this should be funded by the HRA (Housing Revenue Account) as per the existing safer estates PCSO team. This would represent a cost increase on the previous contract. The remaining team should be funded from the general fund using existing budgets. This would still provide a saving to the council as the safer parks team would not be re-commissioned.

Reason: The provision of a safer estates team was considered to be the most effective way of providing a service in this area (section 5 of the report referred).

(Key decision – reference number 4248)

10

MERCHANT ACQUIRING SERVICES TENDER

James Rolfe (Director of Finance, Resources and Customer Services) introduced his report (No.226) seeking approval to the award of a contract as detailed in the report.

NOTED

1. That Report No.229 also referred as detailed in Minute No.20 below.
2. That the merchant acquirer was the acquiring "bank" in the Council's card payment chain, as detailed in section 3 of the report. Members noted the procurement process that had been followed as outlined in the report.

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3. In response to a question raised by Councillor Brett, James Rolfe provided reassurance with regard to the payment methods open to residents.

Alternative Options Considered: NOTED that the service was subject to EU procurement regulations. Therefore, the Council had been required to undertake an OJEU procurement exercise to award the new contract. There were no suitable OJEU compliant framework agreements available for use by the Council.

DECISION: The Cabinet agreed to

1. Note that the contract would run for five (5) years with the option of two one (1) year extensions subject to the agreement of both parties and the satisfactory performance of the successful provider.
2. Approve the appointment of Provider Z (as detailed in the part two report) as the Council's provider of merchant acquiring services.

Reason: Provider Z (as detailed in the reports) had received the highest score of all three providers.

(Key decision – reference number 4253)

11

ISSUES ARISING FROM THE OVERVIEW AND SCRUTINY COMMITTEE

NOTED, that there were no items to be considered at this meeting.

12

CABINET AGENDA PLANNING - FUTURE ITEMS

NOTED, the provisional list of items scheduled for future Cabinet meetings.

13

MINUTES

AGREED, that the minutes of the previous meeting of the Cabinet held on 15 March 2016 be confirmed and signed by the Chair as a correct record.

14

MINUTES OF LOCAL PLAN CABINET SUB-COMMITTEE

NOTED, the minutes of a meeting of the Local Plan Cabinet Sub-Committee held on 3 March 2016.

15

ENFIELD STRATEGIC PARTNERSHIP UPDATE

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NOTED, that there were no written updates to be received at this meeting.

16

DATE OF NEXT MEETING

NOTED, that this was the last Cabinet meeting in the current municipal year. The next meeting of the Cabinet was provisionally scheduled to take place on Wednesday 18 May 2016, subject to agreement of the 2016/17 calendar of meetings.

17

EXCLUSION OF THE PRESS AND PUBLIC

RESOLVED, in accordance with Section 100(A) of the Local Government Act 1972 to exclude the press and public from the meeting for the items listed on part 2 of the agenda on the grounds that they involve the likely disclosure of exempt information as defined in Paragraph 3 (information relating to the financial or business affairs of any particular person (including the authority holding that information) of Part 1 of Schedule 12A to the Act (as amended by the Local Government (Access for Information) (Variation) Order 2006).

18

DISPOSAL OF SHARED EQUITY, EQUITY LOAN AND SHARED OWNERSHIP LEASES ON DUJARDIN MEWS AND SMALL HOUSING SITES DEVELOPMENT

Councillor Ahmet Oykenner (Cabinet Member for Housing and Housing Regeneration) introduced the report of the Director of Regeneration and Environment (No.227).

NOTED

1. That Report No.224 also referred as detailed in Minute No.8 above.
2. The detailed financial implications of the proposals as set out in the report.
3. Councillor Oykenner explained the terms of the disposals for both Dujardin Mews and the Small Sites projects together with the processes to be followed with regard to valuations.

Alternative Options Considered: As detailed in Report No.224, Minute No.7 above referred.

DECISION: The Cabinet agreed to approve the disposal of Dujardin and Small Sites financial implications.

Reason: As detailed in Report No.224, Minute No.7 above referred.
(Key decision – reference number 4271)

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19

CONTRACT WITH THE MAYOR'S OFFICE FOR POLICING AND CRIME (MOPAC) FOR THE PROVISION OF ADDITIONAL POLICE OFFICERS WITHIN ENFIELD

Councillor Yasemin Brett (Cabinet Member for Community Organisations and Culture) introduced the report of the Director of Regeneration and Environment (No.228).

NOTED

1. That Report No.225 also referred as detailed in Minute No.9 above.
2. The financial details of the proposed contract as outlined in the report. Members noted that Safer Estates Team (10 officers) would be funded by the Housing Revenue Account (HRA) as the team would be providing a service on the Council's housing estates.

Alternative Options Considered: As detailed in Report No.225, Minute No. 8 above referred.

DECISION: The Cabinet agreed to approve the new contract with MOPAC from 1 April 2016 to 31 March 2019 for the provision of sixteen (16) Police officers at the overall contract cost, as detailed in the report (for the three years). This would be funded by the HRA (Housing Revenue Account) (for the sum detailed in the report) for the safer estate team and the general fund (for the sum detailed in the report) for the tasking team (as detailed in paragraph 6.1 of the report).

Reason: As detailed in Report No.225, Minute No. 8 above referred.
(Key decision – reference number 4248)

20

MERCHANT ACQUIRING SERVICES TENDER

Councillor Andrew Stafford (Cabinet Member for Finance and Efficiency) introduced the report of the Director of Finance, Resources and Customer Services (No.229).

NOTED

1. That Report No.226 also referred as detailed in Minute No.10 above.
2. The procurement process which had been followed, the details of the bids which had been received and, the reasons for the recommended service provider, as set out in full in the report.

Alternative Options Considered: As detailed in Report No.226, Minute No.9 above referred.

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DECISION: The Cabinet agreed the recommendation to approve the appointment of the provider (as detailed in the report) as the Council's provider of merchant acquiring services for five (5) years with the option of two one (1) year extensions subject to satisfactory performance and the agreement of both parties.

Reason: The reasons for the recommendations were as set out in section 5 of the report.

(Key decision – reference number 4253)